

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2018 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2018 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1A-1. CoC Name and Number: TN-500 - Chattanooga/Southeast Tennessee CoC

1A-2. Collaborative Applicant Name: Chattanooga Regional Homeless Coalition

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Chattanooga Regional Homeless Coalition

1B. Continuum of Care (CoC) Engagement

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1B-1. CoC Meeting Participants. For the period from May 1, 2017 to April 30, 2018, using the list below, applicant must: (1) select organizations and persons that participate in CoC meetings; and (2) indicate whether the organizations and persons vote, including selecting CoC Board members.

Organization/Person Categories	Participates in CoC Meetings	Votes, including selecting CoC Board Members
Local Government Staff/Officials	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes
Law Enforcement	Yes	No
Local Jail(s)	Yes	No
Hospital(s)	Yes	No
EMS/Crisis Response Team(s)	No	No
Mental Health Service Organizations	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes
Disability Service Organizations	Yes	Yes
Disability Advocates	Yes	Yes
Public Housing Authorities	Yes	Yes
CoC Funded Youth Homeless Organizations	Not Applicable	No
Non-CoC Funded Youth Homeless Organizations	Yes	Yes
Youth Advocates	Yes	No
School Administrators/Homeless Liaisons	Yes	No
CoC Funded Victim Service Providers	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	Yes
Domestic Violence Advocates	Yes	Yes
Street Outreach Team(s)	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes
LGBT Service Organizations	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes
Mental Illness Advocates	Yes	Yes
Substance Abuse Advocates	Yes	Yes

Other:(limit 50 characters)		
HHS funded Healthcare for the Homeless	Yes	Yes
VA HUD-VASH/GPD	Yes	Yes
SSVF	Yes	Yes

1B-1a. Applicants must describe the specific strategy the CoC uses to solicit and consider opinions from organizations and/or persons that have an interest in preventing or ending homelessness. (limit 2,000 characters)

The CoC holds monthly Advisory Board meetings, open discussion focused on homeless issues is a scheduled agenda item at each meeting. At least quarterly, these meetings have topic specific discussions such as the implementation of Housing First, meetings are held at a single location, at the same time and on the same day of each month. These meetings are announced via email to all individuals and agencies that have previously expressed any interest in being involved in or informed about the homeless response system. All interested persons are encouraged to attend. The time and location of these meetings are well known within the community. Staff of the CoC lead agency regularly encourage attendance at the Advisory Board meetings when presenting to other stakeholder groups and community meetings. CoC membership is not a requirement for participation in Advisory Board meetings. Lead Agency staff regularly conduct meetings with front-line case managers at their service locations and encourage open dialogue on homeless issues as well as offer channels for one-on-one discussion if the staff are uncomfortable expressing an opinion in a group setting. Lead agency staff strive to develop relationships and maintain open lines of communication with all stakeholders so that honest opinions are more likely to be expressed when sensitive issues arise. Case Conferencing groups, facilitated by Lead Agency staff meet twice per month and opinions on specific issues are frequently sought during those meetings. Attendees at all CoC meetings are encouraged to contact any Lead Agency staff member with opinions on homeless response issues.

**1B-2.Open Invitation for New Members. Applicants must describe:
 (1) the invitation process;
 (2) how the CoC communicates the invitation process to solicit new members;
 (3) how often the CoC solicits new members; and
 (4) any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.
 (limit 2,000 characters)**

To become a member of the CoC, one must only complete a simple one-page form. A minimum donation is suggested with membership but is not required. Membership for current or formerly homeless individuals or families is free, and the membership form and all membership solicitations makes that fact very clear in order to encourage membership from those with a real sense of what it means to be homeless. The CoC actively seeks and accepts new members

year-round. Membership is encouraged through an annual direct mail campaign to all current, potential and past members. Potential new members are identified through community meetings, such as the CoC's monthly Advisory Board meeting that is well attended by homeless service providers in the region. A link to an online membership form is also posted on the CoC's lead agency's website for everyone's convenience and to encourage new membership from the general public.

1B-3.Public Notification for Proposals from Organizations Not Previously Funded. Applicants must describe how the CoC notified the public that it will accept and consider proposals from organizations that have not previously received CoC Program funding, even if the CoC is not applying for new projects in FY 2018, and the response must include the date(s) the CoC publicly announced it was open to proposals. (limit 2,000 characters)

The announcement that the CoC is accepting proposals was made at the CoC Advisory Board meeting (monthly community meeting of service providers, CoC members, and other stakeholders) on 7/10/18 and again on August 8/14/18. Proposals were solicited via email blast to the CoC's general interest email list on 7/17/2018. A public notice was posted to the website of the CoC Lead Agency on 7/17/2018. Announcements were made at various community meetings throughout July, August, and early September. All VSPs in the CoC service area were contacted directly by Lead Agency staff and informed about opportunity to apply for DV Bonus funding.

1C. Continuum of Care (CoC) Coordination

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1C-1. CoCs Coordination, Planning, and Operation of Projects. Applicants must use the chart below to identify the federal, state, local, private, and other organizations that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness that are included in the CoCs coordination, planning, and operation of projects.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	No
Runaway and Homeless Youth (RHY)	Not Applicable
Head Start Program	No
Funding Collaboratives	Not Applicable
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	

1C-2. CoC Consultation with ESG Program Recipients. Applicants must describe how the CoC:
(1) consulted with ESG Program recipients in planning and allocating ESG funds; and
(2) participated in the evaluating and reporting performance of ESG Program recipients and subrecipients.
(limit 2,000 characters)

There are two ESG program recipients in the CoC’s service area, City of Chattanooga and TN. Housing Dev. Agency(THDA). The CoC consults with the City prior to project funding weighing project applications against established CoC needs. The CoC works with the City on wording contracts with

subrecipients to ensure HUD/HMIS/Coordinated Entry compliance. The CoC provides ongoing and in-depth HMIS and Coordinated Entry training for all ESG programs in the CoC geography and works closely with THDA and City subrecipients on improving data quality and HMIS reporting for program management. CoC participates in the evaluation and monitoring by providing custom HMIS assessments, custom HMIS reports, data analysis, and CoC/ESG expertise related to compliance with 24 CFR 578 and 24 CFR 576. CoC also provides extensive HMIS support to recipients and subrecipients related to Federal Reporting requirements (CAPER, SAGE). CoC provides ongoing monitoring and training to recipient and subrecipient staff related to HMIS data quality, timeliness, and other HMIS user issues.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Did the CoC provide Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area? Yes to both

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Did the CoC provide local homelessness information other than PIT and HIC data to the jurisdiction(s) Consolidated Plan(s)? Yes

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. Applicants must describe:

- (1) the CoC’s protocols, including the existence of the CoC’s emergency transfer plan, that prioritizes safety and trauma-informed, victim-centered services to prioritize safety; and**
 - (2) how the CoC maximizes client choice for housing and services while ensuring safety and confidentiality.**
- (limit 2,000 characters)**

PFCA, the primary VSP in the CoC service area, provides trauma informed & victim centered services throughout the agency using an understanding of trauma & it’s impact of daily living & wellbeing. PFCA is a referral source for shelter for all dv survivors in the area. Local law enforcement completes a Lethality Assessment on all DV related calls. Based on the score the survivor may be referred to additional services within 72 hours of the event. Or if the score is high enough, an immediate call is placed to PFCA and an advocate will offer immediate shelter, provide safety planning, and referrals (internal and external) if the survivor chooses to stay in the community. Advocates will follow up with survivors the following day to assess for additional shelter, relocation, housing, needs, and safety. Survivors may also access shelter and nonresidential services through the 24/7 hotline, walk in, or referral from other service providers. Services provided and available are: hotline, safety planning, shelter, dv forensic exams, court advocacy, support groups, children support groups, crisis counseling, therapy, parenting classes, job skills program, advocacy for elder abuse or specialized populations i.e. Latina; transitional

housing and case management 2. PFCA provides RRH, TH and other PH to victims of domestic violence and their families. PFCA works closely with the PHA on placement and provides case management for families up to 2 years. We also work with community landlords to utilize a housing first approach to assist clients financially who are moving into community housing, providing additional case management to support stability. Safety planning and service planning are ongoing with families. All information is confidential unless mandated by law. Any information that is released to other organizations related to case management has an accompanying Release of Information signed by the survivor.

1C-3a. Applicants must describe how the CoC coordinates with victim services providers to provide annual training to CoC area projects and Coordinated Entry staff that addresses best practices in serving survivors of domestic violence, dating violence, sexual assault, and stalking. (limit 2,000 characters)

PFCA, the largest VSP in the CoC, holds an annual educational conference that is well attended by case management and frontline staff of CoC projects, CES assessment center staff, other VSP agencies, and other homeless services programs. Sessions included, safety planning, trauma informed crisis intervention and assessment techniques, DV agency referral processes, use of crises lines, client confidentiality. During annual monitoring visits of CoC PSH programs, it was noted that two of the agencies, AIM Housing and SETHRA, had received VAWA training and had added their VAWA plan to their policies and procedures. All agencies with CoC projects are being asked to do the same. Furthermore, the CoC lead agency has coordinated with PFCA to provide free training to all CoC project staff. The CoC lead agency was also recently contacted by Second Life Tennessee, a nonprofit organization that works to end human trafficking, about possible collaborative efforts. The first meeting with Second Life Tennessee is scheduled for later this month. They will be invited to help train all CoC project staff as well.

1C-3b. Applicants must describe the data the CoC uses to assess the scope of community needs related to domestic violence, dating violence, sexual assault, and stalking, including data from a comparable database. (limit 2,000 characters)

PFCA, the largest VSP in the CoC, works with area organizations to gather data on community needs related to domestic violence. Survey and focus groups with survivors are part of our ongoing performance quality assurance. PFCA has participated in local research and is part of the Tennessee Coalition against Domestic and Sexual Violence. In the past couple of years the Coalition has developed a Trauma Informed Best Practices Manual for DV programs across the state. PFCA staff contributed to this effort.

PFCA collaborates with local agencies and agencies in other counties to address the housing needs of survivors.

1C-4. DV Bonus Projects. Is your CoC Yes

applying for DV Bonus Projects?

1C-4a. From the list, applicants must indicate the type(s) of DV Bonus project(s) that project applicants are applying for which the CoC is including in its Priority Listing.

SSO Coordinated Entry	<input type="checkbox"/>
RRH	<input type="checkbox"/>
Joint TH/RRH	<input checked="" type="checkbox"/>

1C-4b. Applicants must describe:

- (1) how many domestic violence survivors the CoC is currently serving in the CoC's geographic area;**
- (2) the data source the CoC used for the calculations; and**
- (3) how the CoC collected the data.**
(limit 2,000 characters)

PFCA, the primary VSP in the CoC, served 1688 survivors in FY2017/18. Services include immediate referral to safe shelter/housing in other areas, immediate shelter in local DV facilities and case management, counseling, and support groups. Data was collected from VSP records and the VSP's HMIS comparable database (Osnium). The CoC collected data from VSPs in aggregate form only, no PII was shared.

1C-4c. Applicants must describe:

- (1) how many domestic violence survivors need housing or services in the CoC's geographic area;**
- (2) data source the CoC used for the calculations; and**
- (3) how the CoC collected the data.**
(limit 2,000 characters)

Approximately 95% of survivors in shelter (221 in FY17/18) in the VSP system choose to seek PH in the CoCs geographic area. Data was collected VSP service records the VSP's HMIS comparable database (Osnium). The CoC collected data from VSPs in aggregate form only, no PII was shared.

1C-4d. Based on questions 1C-4b. and 1C-4c., applicant must:

- (1) describe the unmet need for housing and services for DV survivors, or if the CoC is applying for an SSO-CE project, describe how the current Coordinated Entry is inadequate to address the needs of DV survivors;**
- (2) quantify the unmet need for housing and services for DV survivors;**
- (3) describe the data source the CoC used to quantify the unmet need for housing and services for DV survivors; and**
- (4) describe how the CoC determined the unmet need for housing and services for DV survivors.**
(limit 3,000 characters)

Chattanooga's DV shelter has determined that around 95% of the Heads of Households staying in their shelter have been made homeless by domestic

violence and are in need of housing. They believe the results of there sample is representative of the community as a whole in that around 95% of all homeless families are in that situation due to domestic violence. During this past year, 89 out of 140 Heads of Households that stayed in their shelter and was in need of housing were housed by them. That means that they were unable to house 51 families and/or individuals. The barriers to housing that have been identified are 1. a lack of resources 2. a lack of support and 3. a lack of safe, affordable housing.

1C-4e. Applicants must describe how the DV Bonus project(s) being applied for will address the unmet needs of domestic violence survivors. (limit 2,000 characters)

The agency that runs the Chattanooga DV shelter estimates that 95% of all homeless families is due to domestic violence. They have identified barriers to housing for these families, and to address barriers to housing, recipients of DV bonus funds will provide for their clients 1. access to resources, 2. support services and 3. help in locating safe, affordable housing. The largest provider of DV shelter in the region has partnered with other DV shelters in the region to apply for a RRH DV Bonus project to address the unmet need in our area.

1C-4f. Applicants must address the capacity of each project applicant applying for DV bonus projects to implement a DV Bonus project by describing:

- (1) rate of housing placement of DV survivors;**
 - (2) rate of housing retention of DV survivors;**
 - (3) improvements in safety of DV survivors; and**
 - (4) how the project applicant addresses multiple barriers faced by DV survivors.**
- (limit 4,000 characters)**

1. Approx 60% of current shelter residents. Will increase the number being assisted through this bonus. 2. approximately 79% of those housed in past year are maintaining in the same residence after 6 months. 3. Safety planning is part of ongoing casemanagement for survivors in housing. It is assessed at each support visit and planning occurs around identified needs. 4. Barriers will be addressed by:

- 1) Have in place on-site supportive services and/or access to community based supportive services that will:
 - a. Help survivor program participants obtain or remain in permanent housing.
 - b. Provide financial assistance including time limited rental assistance
 - c. Provide empowerment advocacy case management
 - d. Help participants achieve greater self-determination, enabling the participants to gain needed confidence to make the transition to safe housing.
- 2) Provide Trauma-Informed and survivor-driven practices. To be able to engage and help stabilize people who have a history of trauma, permanent housing programs need to be trauma informed. This means training all staff who will be working with participants to understand the nature and manifestations of trauma in human life and to ensure that both housing and services are offered in a safe, nonthreatening environment.
- 3) Understand that survivors with complex needs are best served by

programs that are highly individualized, relational and adaptive.

1C-5. PHAs within CoC. Applicants must use the chart to provide information about each Public Housing Agency (PHA) in the CoC’s geographic areas:

- (1) Identify the percentage of new admissions to the Public Housing or Housing Choice Voucher (HCV) Programs in the PHA who were experiencing homelessness at the time of admission;**
- (2) Indicate whether the PHA has a homeless admission preference in its Public Housing and/or HCV Program; and**
- (3) Indicate whether the CoC has a move on strategy. The information should be for Federal Fiscal Year 2017.**

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2017 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g. move on?
Chattanooga Housing Authority	18.00%	Yes-Both	Yes
Southeast Tennessee Human Resources Agency	4.00%	No	No
South Pittsburgh Housing Authority	0.00%	Yes-Public Housing	No
Dayton Housing Authority	0.00%	No	No
Cleveland Housing Authority	0.00%	No	No

If you select "Yes--Public Housing," "Yes--HCV," or "Yes--Both" for "PHA has general or limited homeless preference," you must attach documentation of the preference from the PHA in order to receive credit.

1C-5a. For each PHA where there is not a homeless admission preference in their written policy, applicants must identify the steps the CoC has taken to encourage the PHA to adopt such a policy. (limit 2,000 characters)

The CoC is working to develop relationships with key PHA staff and is currently developing a PHA engagement strategy to more effectively utilize PHA resources in addressing homelessness. Several of the PHA’s in our area are small rural PHAs and have been reluctant to engage with the CoC. We are developing a plan to model the success we have had coordinating with the Chattanooga Housing Authority to increase the engagement with the smaller PHAs in the area. This success includes; creating a homeless preference set-aside with MOUs for coordinated entry participation, assisting with funding for a housing navigator who is employed by the PHA to assist homeless individuals with an HCV voucher, support through MOUs for FUP voucher and Non-elderly Disabled voucher and other PHA voucher applications. Conversations with three other PHAs in the CoC have been initiated, two of these PHAs have been receptive to further discussion and coordination.

1C-5b. Move On Strategy with Affordable Housing Providers. Does the CoC have a Yes

Move On strategy with affordable housing providers in its jurisdiction (e.g., multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs)?

**Move On strategy description.
 (limit 2,000 characters)**

CoC has a Move-On strategy with the Chattanooga Housing Authority, the largest PHA in the CoC area. The strategy allows for those in CoC funded PSH that have achieved and maintained income, social, and housing stability to be issued a HCVP voucher; provided the client meets other PHA eligibility criteria. Scattered site PSH participants are allowed to remain in place after being issued a HCVP voucher.

**1C-6. Addressing the Needs of Lesbian, Gay, Bisexual, Transgender (LGBT). Applicants must describe the actions the CoC has taken to address the needs of Lesbian, Gay, Bisexual, and Transgender individuals and their families experiencing homelessness.
 (limit 2,000 characters)**

Program policies and procedures around LGBT issues were part of the CoC program monitoring process. Programs are encouraged to post LGBT rights notices in conspicuous places and provide information on these issues to front line and management staff. During the monitoring process we noted that some agencies have educational resources and notices in place for staff and clients. The CoC is currently in the process of developing a plan focused on providing more proactive and thorough training on these issues. A local agency with staff expertise in LGBT issues has been contacted regarding assistance with this implementing this training.

1C-6a. Anti-Discrimination Policy and Training. Applicants must indicate if the CoC implemented a CoC-wide anti-discrimination policy and conducted CoC-wide anti-discrimination training on the Equal Access Final Rule and the Gender Identity Final Rule.

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	No
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3. Did the CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	No

1C-7. Criminalization of Homelessness. Applicants must select the specific strategies the CoC implemented to prevent the criminalization of homelessness in the CoC's geographic area. Select all that apply.

Engaged/educated local policymakers:	
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	<input checked="" type="checkbox"/>
Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
Implemented communitywide plans:	<input type="checkbox"/>
No strategies have been implemented:	<input type="checkbox"/>
Other:(limit 50 characters)	
	<input type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>

1C-8. Centralized or Coordinated Assessment System. Applicants must:
(1) demonstrate the coordinated entry system covers the entire CoC geographic area;
(2) demonstrate the coordinated entry system reaches people who are least likely to apply homelessness assistance in the absence of special outreach;
(3) demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner; and
(4) attach CoC’s standard assessment tool.
(limit 2,000 characters)

The CES lead operates a phone-in assessment center that can complete a full assessment over phone and get someone entered into the CES system. Walk-in assessment centers are operated in more metropolitan areas of the CoC, including family shelters, drop-in day center, and the homeless healthcare center. Street outreach teams provide daily coverage in Chattanooga/Hamilton County and are trained to conduct assessments and refer into the CES. Full CoC geographic coverage is accomplished through direct mail and telephone outreach to rural county mayors, churches, first responders, hospitals, and other agencies likely to encounter homeless persons. CES engagement is also encourage through CES staff participation in service provider community meetings and direct community outreach. The CES uses a standardized assessment tool which includes the VI-SPDAT. Case conferencing is used to help ensure that the most vulnerable are housed in a timely manner and to consider vulnerability on a case-by-case bases in cases where the assessment tool did not accurately reflect a homeless person’s true vulnerability. The network of CES assessment centers is actively being expanded to include additional VSPs (including human trafficking) and Youth Service providers.

1D. Continuum of Care (CoC) Discharge Planning

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1D-1. Discharge Planning–State and Local. Applicants must indicate whether the CoC has a discharge policy to ensure persons discharged from the systems of care listed are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1D-2. Discharge Planning Coordination. Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input type="checkbox"/>
Mental Health Care:	<input type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Continuum of Care (CoC) Project Review, Ranking, and Selection

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1E-1. Project Ranking and Selection. Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2018 CoC Program Competition:

- (1) objective criteria;**
- (2) at least one factor related to achieving positive housing outcomes;**
- (3) a specific method for evaluating projects submitted by victim services providers; and**
- (4) attach evidence that supports the process selected.**

Used Objective Criteria for Review, Rating, Ranking and Section	Yes
Included at least one factor related to achieving positive housing outcomes	Yes
Included a specific method for evaluating projects submitted by victim service providers	Yes

1E-2. Severity of Needs and Vulnerabilities. Applicants must describe:

- (1) the specific severity of needs and vulnerabilities the CoC considered when reviewing, ranking, and rating projects; and**
 - (2) how the CoC takes severity of needs and vulnerabilities into account during the review, rating, and ranking process.**
- (limit 2,000 characters)**

Projects that are 100% dedicated to CH or Dedicated plus received 15 points, projects that prioritize but are not 100% dedicated received 10 points, and projects that serve literally homeless without regard to chronic status received 0 points.

1E-3. Public Postings. Applicants must indicate how the CoC made public:

- (1) objective ranking and selection process the CoC used for all projects (new and renewal);**
- (2) CoC Consolidated Application—including the CoC Application, Priority Listings, and all projects accepted and ranked or rejected, which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the CoC Program Competition application submission deadline; and**

(3) attach documentation demonstrating the objective ranking, rating, and selections process and the final version of the completed CoC Consolidated Application, including the CoC Application with attachments, Priority Listing with reallocation forms and all project applications that were accepted and ranked, or rejected (new and renewal) was made publicly available, that legibly displays the date the CoC publicly posted the documents.

Public Posting of Objective Ranking and Selection Process		Public Posting of CoC Consolidated Application including: CoC Application, Priority Listings, Project Listings	
CoC or other Website	<input checked="" type="checkbox"/>	CoC or other Website	<input checked="" type="checkbox"/>
Email	<input checked="" type="checkbox"/>	Email	<input checked="" type="checkbox"/>
Mail	<input type="checkbox"/>	Mail	<input type="checkbox"/>
Advertising in Local Newspaper(s)	<input type="checkbox"/>	Advertising in Local Newspaper(s)	<input type="checkbox"/>
Advertising on Radio or Television	<input type="checkbox"/>	Advertising on Radio or Television	<input type="checkbox"/>
Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>	Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>

1E-4. Reallocation. Applicants must indicate whether the CoC has cumulatively reallocated at least 20 percent of the CoC’s ARD between the FY 2014 and FY 2018 CoC Program Competitions.

Reallocation: Yes

1E-5. Local CoC Competition. Applicants must indicate whether the CoC:
(1) established a deadline for project applications that was no later than 30 days before the FY 2018 CoC Program Competition Application deadline—attachment required;
(2) rejected or reduced project application(s)—attachment required; and
(3) notify applicants that their project application(s) were being rejected or reduced, in writing, outside of e-snaps, at least 15 days before FY 2018 CoC Program Competition Application deadline—attachment required. :

(1) Did the CoC establish a deadline for project applications that was no later than 30 days before the FY 2018 CoC Program Competition Application deadline? Attachment required.	Yes
(2) If the CoC rejected or reduced project application(s), did the CoC notify applicants that their project application(s) were being rejected or reduced, in writing, outside of e-snaps, at least 15 days before FY 2018 CoC Program Competition Application deadline? Attachment required.	Did not reject or reduce any project
(3) Did the CoC notify applicants that their applications were accepted and ranked on the Priority Listing in writing outside of e-snaps, at least 15 before days of the FY 2018 CoC Program Competition Application deadline?	Yes

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2A-1. Roles and Responsibilities of the CoC and HMIS Lead. Does your CoC have in place a Governance Charter or other written documentation (e.g., MOU/MOA) that outlines the roles and responsibilities of the CoC and HMIS Lead? Attachment Required. Yes

2A-1a. Applicants must: 1-2 MOU
(1) provide the page number(s) where the roles and responsibilities of the CoC and HMIS Lead can be found in the attached document(s) referenced in 2A-1, and
(2) indicate the document type attached for question 2A-1 that includes roles and responsibilities of the CoC and HMIS Lead (e.g., Governance Charter, MOU/MOA).

2A-2. HMIS Policy and Procedures Manual. Does your CoC have a HMIS Policy and Procedures Manual? Attachment Required. Yes

2A-3. HMIS Vender. What is the name of the HMIS software vendor? Mediware/ServicePoint

2A-4. HMIS Implementation Coverage Area. Using the drop-down boxes, applicants must select the HMIS implementation Coverage area. Single CoC

2A-5. Bed Coverage Rate. Using 2018 HIC and HMIS data, applicants must report by project type:
(1) total number of beds in 2018 HIC;
(2) total beds dedicated for DV in the 2018 HIC; and

(3) total number of beds in HMIS.

Project Type	Total Beds in 2018 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	222	37	185	100.00%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	8	0	8	100.00%
Rapid Re-Housing (RRH) beds	121	0	121	100.00%
Permanent Supportive Housing (PSH) beds	526	0	470	89.35%
Other Permanent Housing (OPH) beds	34	19	0	0.00%

**2A-5a. To receive partial credit, if the bed coverage rate is 84.99 percent or lower for any of the project types in question 2A-5., applicants must provide clear steps on how the CoC intends to increase this percentage for each project type over the next 12 months.
(limit 2,000 characters)**

N/A

2A-6. AHAR Shells Submission: How many 2017 Annual Housing Assessment Report (AHAR) tables shells did HUD accept? 12

2A-7. CoC Data Submission in HDX. Applicants must enter the date the CoC submitted the 2018 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). (mm/dd/yyyy) 04/30/2018

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2B-1. PIT Count Date. Applicants must enter the date the CoC conducted its 2018 PIT count (mm/dd/yyyy). 01/25/2018

2B-2. HDX Submission Date. Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy). 04/30/2018

2C. Continuum of Care (CoC) Point-in-Time (PIT) Count: Methodologies

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

**2C-1. Change in Sheltered PIT Count Implementation. Applicants must describe any change in the CoC’s sheltered PIT count implementation, including methodology and data quality changes from 2017 to 2018. Specifically, how those changes impacted the CoC’s sheltered PIT count results.
 (limit 2,000 characters)**

No changes in sheltered PIT count implementation.

2C-2. Did your CoC change its provider coverage in the 2018 sheltered count? No

2C-2a. If “Yes” was selected in 2C-2, applicants must enter the number of beds that were added or removed in the 2018 sheltered PIT count.

Beds Added:	0
Beds Removed:	0
Total:	0

2C-3. Presidentially Declared Disaster Changes to Sheltered PIT Count. Did your CoC add or remove emergency shelter, transitional housing, or Safe Haven inventory because of funding specific to a Presidentially declared disaster, resulting in a change to the CoC’s 2018 sheltered PIT count? No

2C-3a. If “Yes” was selected for question 2C-3, applicants must enter the number of beds that were added or removed in 2018 because of a Presidentially declared disaster.

Beds Added:	0
Beds Removed:	0
Total:	0

2C-4. Changes in Unsheltered PIT Count Implementation. Did your CoC change its unsheltered PIT count implementation, including methodology and data quality changes from 2017 to 2018? If your CoC did not conduct an unsheltered PIT count in 2018, select Not Applicable. No

2C-5. Identifying Youth Experiencing Homelessness in 2018 PIT Count. Did your CoC implement specific measures to identify youth experiencing homelessness in its 2018 PIT count? Yes

2C-5a. If “Yes” was selected for question 2C-5., applicants must describe:
(1) how stakeholders serving youth experiencing homelessness were engaged during the planning process;
(2) how the CoC worked with stakeholders to select locations where youth experiencing homelessness are most likely to be identified; and
(3) how the CoC involved youth experiencing homelessness in counting during the 2018 PIT count.
(limit 2,000 characters)

Surveyors were trained to ask about age early in the survey process and the survey form was designed to reinforce this practice. A youth specific addendum to the survey form was used when homeless youth were identified. Agencies that serve or may come into contact with homeless youth were queried regarding possible unsheltered locations frequented by homeless youth so that those locations could be targeted by surveyors.

2C-6. 2018 PIT Implementation. Applicants must describe actions the CoC implemented in its 2018 PIT count to better count:
(1) individuals and families experiencing chronic homelessness;
(2) families with children experiencing homelessness; and
(3) Veterans experiencing homelessness.
(limit 2,000 characters)

The survey form was designed to identify these groups by asking questions about household composition, length of time homeless, number of episodes of homelessness in the last three years, disability and veteran status. A separate survey form was used for families with children to better maintain the integrity of this data.

The By-Name-List, which tracks LOTH, family composition, and veteran status was utilized to target post-night-of-count surveys for these sub-populations. For two weeks prior to the count, outreach workers from multiple agencies discussed the count with unsheltered homeless persons, asked about their expected location on the night of count, and encourage them to participate, and informed them about the incentive for participation. Surveyors gave out hygiene kits with socks and full rolls of toilet paper as an incentive for survey participation.

3A. Continuum of Care (CoC) System Performance

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

3A-1. First Time Homeless as Reported in HDX. In the box below, applicants must report the number of first-time homeless as reported in HDX.

Number of First Time Homeless as Reported in HDX.	1,802
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3A-1a. Applicants must:

- (1) describe how the CoC determined which risk factors the CoC uses to identify persons becoming homeless for the first time;**
- (2) describe the CoC’s strategy to address individuals and families at risk of becoming homeless; and**
- (3) provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

Foster care providers in the CoC have programs to identify youth aging out of foster care whom are at risk of becoming homeless. These programs provide services to support stability and independent living as well as provide housing assistance through RRH funding. The COC has prevention funds through several units of local government and SSVF as well as several privately funded agencies. Coordinated Entry training includes diversion to these programs as well other resources available through 211 system. Two 211 systems are operated by United Way within the CoC area. Both of these maintain a database of currently available resources for the unstably housed including food, utility, and life skill assistance. Several home energy conservation and home weatherization programs operate within the CoC and are available through 211 call center referral. Multiple agencies offer job training/placement and computer skills training to low-income individuals. Chattanooga Regional Homeless Coalition is responsible for overseeing the strategy to reduce First-Time Homelessness.

3A-2. Length-of-Time Homeless as Reported in HDX. Applicants must:

- (1) provide the average length of time individuals and persons in families remained homeless (i.e., the number);**
- (2) describe the CoC’s strategy to reduce the length-of-time individuals and persons in families remain homeless;**
- (3) describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
- (4) provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the length of time**

**individuals and families remain homeless.
 (limit 2,000 characters)**

Average LOT Homeless is 42 days. Implementation of a Coordinated Entry System and By-Name-List that tracks LOT in the referral prioritization process has ensured that those with longer histories of homelessness are prioritized for referral into PSH and has increased the consistency of follow-through on those referrals. The CoC has increased the HCVP rental subsidies available to homeless individuals and families through a PHA homeless preference set-aside that exclusively accepts referrals through the Coordinated Entry System. Significant expansion and coordination of street outreach has enable more consistent and effective contact with the CoC's homeless population. The Chattanooga Regional Homeless Coalition is responsible for oversight of the strategy to reduce LOTH.

3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX. Applicants must:

- (1) provide the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations; and**
- (2) provide the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations.**

	Percentage
Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid re-housing that exit to permanent housing destinations as reported in HDX.	44%
Report the percentage of individuals and persons in families in permanent housing projects, other than rapid re-housing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	96%

3A-3a. Applicants must:

- (1) describe the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations; and**
- (2) describe the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.**

(limit 2,000 characters)

1. Decrease the time between the date of homelessness/shelter intake and Coordinated Entry assessment through ongoing training/monitoring of outreach, assessment center, and shelter staff around CES procedures. Apply continuous quality improvement science to CES process to reduce the length of time between assessment and prioritized placement on the By-Name-List and between placement on the BNL to referral into an appropriate PH program. Utilize case conferencing to increase coordination between PH providers, CES, outreach, and housing navigation staff. Expand housing navigation and landlord engagement to increase the available units for PH scattered site placements.

2. Encourage cross program coordination/collaborative case management to better tailor life-skills and case management programs to formerly homeless persons in PSH. Increase the amount and quality of life-skills, connection with mainstream resources, employment training and other stability services

available to PSH program participants.

3A-4. Returns to Homelessness as Reported in HDX. Applicants must report the percentage of individuals and persons in families returning to homelessness over a 6- and 12-month period as reported in HDX.

	Percentage
Report the percentage of individuals and persons in families returning to homelessness over a 6- and 12-month period as reported in HDX	4%

3A-4a. Applicants must:

- (1) describe how the CoC identifies common factors of individuals and persons in families who return to homelessness;**
- (2) describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**
- (3) provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families returns to homelessness. (limit 2,000 characters)**

1. The Coordinated Entry System’s By-Name-List utilizes weekly HMIS reports and case conferencing to identify returns to homelessness. 2. The CoC will reduce returns to homelessness through: Additional training of PH case managers in recognized best practices including Housing First, Trauma Informed Care, Motivational Interviewing, and Harm Reduction. The CoC will also work with providers to ensure that appropriately intensive follow-up case management occurs after PH placement and program exit including ensuring that all mainstream resources the participant is eligible for have been secured and the participant is able to effectively access those resources. 3. The Chattanooga Regional Homeless Coalition is responsible for oversight of the strategy to reduce returns to homelessness.

3A-5. Job and Income Growth. Applicants must:

- (1) describe the CoC’s strategy to increase access to employment and non-employment cash sources;**
- (2) describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
- (3) provide the organization name or position title that is responsible for overseeing the CoC’s strategy to increase job and income growth from employment. (limit 2,000 characters)**

Several CoC programs focus on job search skills and providing job search assistance. Additionally, all CoC programs are connected with several non-CoC programs that focus on job training and placement. These include several Supportive Employment programs as well as programs focused on job placement for homeless or underemployed veterans. The Educational Opportunities Center conducts regular outreach and training sessions with CoC program staff to help homeless individuals further their education offering programs from GED through College graduation. The CoC works through monthly membership meetings, case conferencing, email blast and other more

informal networks to encourage and facilitate referrals between programs. The CoC has an active SOAR program and all PSH participants have access to a SOAR trained case manager.

3A-6. System Performance Measures Data Submission in HDX. Applicants must enter the date the CoC submitted the System Performance Measures data in HDX, which included the data quality section for FY 2017 (mm/dd/yyyy) 06/01/2018

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

- 3B-1. DedicatedPLUS and Chronically Homeless Beds. In the boxes below, applicants must enter:**
- (1) total number of beds in the Project Application(s) that are designated as DedicatedPLUS beds; and**
 - (2) total number of beds in the Project Application(s) that are designated for the chronically homeless, which does not include those that were identified in (1) above as DedicatedPLUS Beds.**

Total number of beds dedicated as DedicatedPLUS	416
Total number of beds dedicated to individuals and families experiencing chronic homelessness	0
Total	416

3B-2. Orders of Priority. Did the CoC adopt the Orders of Priority into their written standards for all CoC Program-funded PSH projects as described in Notice CPD-16-11: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing? Attachment Required. Yes

3B-2.1. Prioritizing Households with Children. Using the following chart, applicants must check all that apply to indicate the factor(s) the CoC currently uses to prioritize households with children during FY 2018.

History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
Number of previous homeless episodes	<input checked="" type="checkbox"/>
Unsheltered homelessness	<input checked="" type="checkbox"/>
Criminal History	<input checked="" type="checkbox"/>
Bad credit or rental history	<input checked="" type="checkbox"/>
Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-2.2. Applicants must:

- (1) describe the CoC’s current strategy to rapidly rehouse every household of families with children within 30 days of becoming homeless;**
- (2) describe how the CoC addresses both housing and service needs to ensure families successfully maintain their housing once assistance ends; and**
- (3) provide the organization name or position title responsible for overseeing the CoCs strategy to rapidly rehouse families with children within 30 days of becoming homeless.**
(limit 2,000 characters)

1. Through utilization of a Coordinated Entry System that quickly identifies newly homeless families by using family emergency shelters as assessment sites. Then tracks those families through the housing process to ensure prompt and appropriate follow through of referrals. 2. Expansion of RRH funding, particularly outside the CoC funding stream, as well as the addition of a new TH-RRH program with a focus on families and those fleeing domestic violence. Working with Emergency shelters that serve families to ensure they are aware of all housing and stability services available. The CoC has increased the HCVP rental subsidies available to homeless individuals and families through a PHA homeless preference set-aside that exclusively accepts referrals through the Coordinated Entry System. The CES system works to rapidly rehouse families by decreasing the time between the date of homelessness/shelter intake and Coordinated Entry assessment through ongoing training/monitoring of outreach, assessment center, and shelter staff around CES procedures; applying continuous quality improvement science to CES process to reduce the length of time between assessment and prioritized placement on the By-Name-List; and between placement on the BNL and to referral into an appropriate PH program; utilizes case conferencing to increase coordination between PH providers, CES, outreach, and housing navigation staff; and expanding housing navigation and landlord engagement to increase the available units for PH scattered site placements. 3. The Chattanooga Regional Homeless Coalition is responsible for oversight of this strategy.

3B-2.3. Antidiscrimination Policies. Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent supportive housing (PSH and RRH) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on age, sex, gender, LGBT status, marital status, or disability when entering a shelter or housing.

CoC conducts mandatory training for all CoC and ESG funded service providers on these topics.	<input type="checkbox"/>
CoC conducts optional training for all CoC and ESG funded service providers on these topics.	<input type="checkbox"/>
CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input type="checkbox"/>
CoC has worked with ESG recipient(s) to identify both CoC and ESG funded facilities within the CoC geographic area that may be out of compliance, and taken steps to work directly with those facilities to come into compliance.	<input type="checkbox"/>
CoC has sought assistance from HUD through submitting AAQs or requesting TA to resolve non-compliance of service providers.	<input type="checkbox"/>

3B-2.4. Strategy for Addressing Needs of Unaccompanied Youth Experiencing Homelessness. Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied homeless youth includes the following:

Human trafficking and other forms of exploitation	Yes
LGBT youth homelessness	No
Exits from foster care into homelessness	Yes
Family reunification and community engagement	Yes
Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-2.5. Prioritizing Unaccompanied Youth Experiencing Homelessness Based on Needs. Applicants must check all that apply from the list below that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

History or Vulnerability to Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
Unsheltered Homelessness	<input checked="" type="checkbox"/>
Criminal History	<input checked="" type="checkbox"/>
Bad Credit or Rental History	<input checked="" type="checkbox"/>

3B-2.6. Applicants must describe the CoC's strategy to increase:
(1) housing and services for all youth experiencing homelessness by providing new resources or more effectively using existing resources, including securing additional funding; and
(2) availability of housing and services for youth experiencing unsheltered homelessness by providing new resources or more effectively using existing resources.
(limit 3,000 characters)

The strategy includes partnering with PHAs in the CoC service area to expand available resources for this population and expanding the HCVP voucher inventory through Family Unification Program vouchers, and non-elderly disabled persons HCVP vouchers. Youth access to these new resources, as well as existing resources, will be streamlined and increased through bringing additional youth service providers into the Coordinated Entry System. Over the summer, The Chattanooga Regional Homeless Coalition (CRHC), as the lead agency of the region’s Continuum of Care (CoC) engaged with the State of Tennessee’s Department of Children’s Services (DCS) and the Chattanooga Housing Authority (CHA) to prepare a joint Statement of Need for a Family Unification Program Voucher Application. During that application process, the need for DCS to participate in Coordinated Entry was identified. DCS will be set up as an assessment center by the CoC. In addition to

reuniting families separated by homelessness, one of the goals of this collaborative effort is to assist youth that left foster care who are now homeless or at risk of homelessness.

PFCA, the largest Foster Care provider in the CoC, has an already established program for youth exiting foster care called "I am ready," during which they learn life skills and financial management. They will now be able to offer RRH assistance through the CoC to help youth already made homeless by aging out of foster care.

3B-2.6a. Applicants must:

(1) provide evidence the CoC uses to measure both strategies in question 3B-2.6. to increase the availability of housing and services for youth experiencing homelessness;

(2) describe the measure(s) the CoC uses to calculate the effectiveness of the strategies; and

(3) describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of the CoC's strategies.

(limit 3,000 characters)

CoC uses data from the Coordinated Entry System and HMIS to track the effectiveness of the strategies by collecting age, previous Foster Care participation, housing status, and the time it takes to move through the homeless response system and obtain stable housing. CoC will develop a base-line of the number of youth, including those who have aged out of Foster Care, that are referred into the CES system, how many of those secure stable permanent housing, and how long it takes to secure this housing. Additionally, HMIS will continue to track these participants for a period of three years after exiting to PH. We believe this are appropriate measures because it will accurately track the number and youth entering the system, being connected with resources, and the effectiveness of those resources.

3B-2.7. Collaboration–Education Services. Applicants must describe how the CoC collaborates with:

(1) youth education providers;

(2) McKinney-Vento State Education Agency (SEA) and Local Education Agency (LEA);

(3) school districts; and

(4) the formal partnerships with (1) through (3) above.

(limit 2,000 characters)

Providers serving families with children work with Department of Education homeless liaisons to refer families into social services and supports provided by the school system and receive referrals from school social workers into needed programs and services.

3B-2.7a. Applicants must describe the policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.

(limit 2,000 characters)

The CoC is currently developing policies and procedures to provide guidance to

service provider staff.

3B-2.8. Does the CoC have written formal agreements, MOU/MOAs or partnerships with one or more providers of early childhood services and supports? Select “Yes” or “No”. Applicants must select “Yes” or “No”, from the list below, if the CoC has written formal agreements, MOU/MOA’s or partnerships with providers of early childhood services and support.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	No	No
Head Start	No	No
Early Head Start	No	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3 years	No	No
Tribal Home Visting Program	No	No
Other: (limit 50 characters)		

3B-3.1. Veterans Experiencing Homelessness. Applicants must describe the actions the CoC has taken to identify, assess, and refer Veterans experiencing homelessness, who are eligible for U.S. Department of Veterans Affairs (VA) housing and services, to appropriate resources such as HUD-VASH, Supportive Services for Veterans Families (SSVF) program and Grant and Per Diem (GPD). (limit 2,000 characters)

The CoC conducts outreach coordination meetings that are attended by outreach workers representing SSVF, HUD/VASH, and GPD, as well as HHS, CABHI, PATH, locally funded, and volunteer outreach programs. All outreach workers are trained to connect veterans they identify with the veteran specific services. The CoC also collects veteran status as part of the Coordinated Entry process and uses this information for referral into Veteran specific services. SSVF and HUD/VASH are full and active participants in the Coordinated Entry System. The CoC conducts twice monthly Case Conferencing meetings that focuses exclusively on homeless veterans. These case conferencing meetings are attended by SSVF, HUD/VASH, GPD, outreach, and other veteran homeless service providers. The Coordinated Entry manager regularly meets one-on-one and in small groups with service providers to reconcile the By-Name-List and ensure that all identified homeless veterans have been assessed and are on the BNL. All homeless veterans identified through CES assessment centers are formally referred to SSVF and HUD-VASH/GPD case managers are made aware of all newly identified veterans through case conferencing.

3B-3.2. Does the CoC use an active list or by Yes

name list to identify all Veterans experiencing homelessness in the CoC?

3B-3.3. Is the CoC actively working with the VA and VA-funded programs to achieve the benchmarks and criteria for ending Veteran homelessness? Yes

3B-3.4. Does the CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach? No

3B-5. Racial Disparity. Applicants must: No
(1) indicate whether the CoC assessed whether there are racial disparities in the provision or outcome of homeless assistance;
(2) if the CoC conducted an assessment, attach a copy of the summary.

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

- 4A-1. Healthcare. Applicants must indicate, for each type of healthcare listed below, whether the CoC:**
- (1) assists persons experiencing homelessness with enrolling in health insurance; and**
 - (2) assists persons experiencing homelessness with effectively utilizing Medicaid and other benefits.**

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

- 4A-1a. Mainstream Benefits. Applicants must:**
- (1) describe how the CoC works with mainstream programs that assist persons experiencing homelessness to apply for and receive mainstream benefits;**
 - (2) describe how the CoC systematically keeps program staff up-to-date regarding mainstream resources available for persons experiencing homelessness (e.g., Food Stamps, SSI, TANF, substance abuse programs); and**
 - (3) provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits. (limit 2,000 characters)**

The CoC has an active SOAR program for connecting homeless individuals and families with Social Security benefits. The SOAR coordinators provide regular training throughout the CoC. Representatives from other mainstream resources make presentations at the monthly CoC Advisory Board meeting to keep service provider staff informed of changes, eligibility criteria, access procedures, and effective utilization. Several HHS funded organizations and local governments have Certified Application Counselors to assist with access to the ACA health insurance marketplace as well as assisting clients with benefit utilization. SNAP representatives are in the homeless day shelter each week to assist with food stamp issues. Several agencies provide regular transportation to the Social Security office with case management. The Chattanooga Regional

Homeless Coalition is responsible for overseeing this strategy.

4A-2.Housing First: Applicants must report:

- (1) total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition; and**
- (2) total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition that have adopted the Housing First approach—meaning that the project quickly houses clients without preconditions or service participation requirements.**

Total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition.	11
Total number of new and renewal CoC Program Funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC is applying for in FY 2018 CoC Program Competition that have adopted the Housing First approach—meaning that the project quickly houses clients without preconditions or service participation requirements.	11
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects in the FY 2018 CoC Program Competition that will be designated as Housing First.	100%

4A-3. Street Outreach. Applicants must:

- (1) describe the CoC’s outreach;**
- (2) state whether the CoC's Street Outreach covers 100 percent of the CoC’s geographic area;**
- (3) describe how often the CoC conducts street outreach; and**
- (4) describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. (limit 2,000 characters)**

In Hamilton county, the CoC's most populated county and primary urban center, outreach is conducted daily. Outreach workers from HHS, SSVF, HUD/VASH, CABHI, PATH, Coordinated Entry and several other providers meet twice monthly to coordinate outreach and referrals. In the counties that do not have dedicated outreach, the CoC's Coordinated Entry worker maintains regular contact with local governments, sheriff's offices, EMT/Crisis response, churches and other organizations that may engage with the homeless population and ensures that they know how to contact the CES for assistance.

4A-4. Affirmative Outreach. Applicants must describe:

- (1) the specific strategy the CoC implemented that furthers fair housing as detailed in 24 CFR 578.93(c) used to market housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, gender identify, sexual orientation, age, familial status or disability; and**
- (2) how the CoC communicated effectively with persons with disabilities and limited English proficiency fair housing strategy in (1) above. (limit 2,000 characters)**

Several units of local government within the CoC, PHA's, Catholic Charities, and Consumer organizations actively work to implement AFFH. Landlord

engagement and education, "secret shopper" programs, and community presentations aimed at renters are central to the AFFH strategies. Organizations serving LEP clients have been engaged to provide interpretation services and educational materials are produced for non-english speaking clients.

4A-5. RRH Beds as Reported in the HIC. Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2017 and 2018.

	2017	2018	Difference
RRH beds available to serve all populations in the HIC	129	121	-8

4A-6. Rehabilitation or New Construction Costs. Are new proposed project applications requesting \$200,000 or more in funding for housing rehabilitation or new construction? No

4A-7. Homeless under Other Federal Statutes. Is the CoC requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other Federal statutes? No

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site:
<https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource>

Document Type	Required?	Document Description	Date Attached
1C-5. PHA Administration Plan–Homeless Preference	No	PHA Admin Plans, ...	09/14/2018
1C-5. PHA Administration Plan–Move-on Multifamily Assisted Housing Owners' Preference	No		
1C-8. Centralized or Coordinated Assessment Tool	Yes	CES Assessment Tools	09/14/2018
1E-1. Objective Criteria–Rate, Rank, Review, and Selection Criteria (e.g., scoring tool, matrix)	Yes	Project Scoring t...	09/14/2018
1E-3. Public Posting CoC-Approved Consolidated Application	Yes	Consolidated App ...	09/14/2018
1E-3. Public Posting–Local Competition Rate, Rank, Review, and Selection Criteria (e.g., RFP)	Yes	Ranking Criteria ...	09/14/2018
1E-4. CoC's Reallocation Process	Yes	Reallocation Process	09/14/2018
1E-5. Notifications Outside e-snaps–Projects Accepted	Yes	Accepted Notifica...	09/14/2018
1E-5. Notifications Outside e-snaps–Projects Rejected or Reduced	Yes	Notice of no reje...	09/14/2018
1E-5. Public Posting–Local Competition Deadline	Yes	RFP/Deadline Post...	09/14/2018
2A-1. CoC and HMIS Lead Governance (e.g., section of Governance Charter, MOU, MOA)	Yes	HMIS/CoC MOU	09/14/2018
2A-2. HMIS–Policies and Procedures Manual	Yes	HMIS P&P	09/14/2018
3A-6. HDX–2018 Competition Report	Yes	HDX Report	09/14/2018
3B-2. Order of Priority–Written Standards	No	Order of Priority	09/14/2018

3B-5. Racial Disparities Summary	No		
4A-7.a. Project List–Persons Defined as Homeless under Other Federal Statutes (if applicable)	No		
Other	No		
Other	No		
Other	No		